CAMPUS OPERATING BUDGET
and
Capital Budget Overview

December 6, 2011
Operating Budget Process

Instructor:

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(858) 534-6590
Operating Budget Process
Session Outline

- Introduction
- UC Budget
  - Context
  - Budget Planning: 2012/13
  - Process Timeline
- UCSD Campus Operating Budget
  - Process
  - Revenues and Expenditures
  - Campus Allocations
  - Planning
- UCSD Capital Planning
- Closing Comments
Campus Budget Office Website

http://www-cbo.ucsd.edu/
Campus “Budget Line”

https://budgetline.ucsd.edu/
UC Budget

Context
Budget Planning 2012/13
Process Timeline
State’s Budget Impact to UC

- UC’s State-funded budget reflects the cyclical nature of the State’s economy:
  - 2001/02 to 2004/05 - four consecutive years of state budget cuts, underfunding UC by approximately $1.5 billion
  - 2008/09 to 2011/12 - budget reductions across the State, underfunding UC by approximately $4.1 billion

- According to LAO, State’s financial challenges are expected to last through 2015/16.
Since 1990-91, average inflation-adjusted expenditures for educating UC students declined 19%.

The State share of expenditures has declined by more than 60%.

The student share, net of financial aid, has increased by a factor of 3.

Source: UCOP 2012/13 UC Budget for Current Operations
State Support for UC
Actual vs. 2010 Constant Dollars

(Billions)

Notes: Includes ARRA funding.
Inflation based on Higher Education Price Index.
Student FTE based on actuals.
UC & Campus Response
2007/08-2010/11

- Over 4,400 layoffs; 3,700 positions unfilled or eliminated
- ~$155M saved from programs consolidated/eliminated
- Academic & administrative units assigned cuts ranging 6-35%
- Enrollment Reduction by 8,000 – 10,000 over four years
  - 2009/10: freshman reduced by 2,300 and CCC transfer increase by 500
  - 2010/11: current plan is to reduce freshman another 1,500 and increase CCC transfers by 250
- Salary Reduction Plan *(2009/10)*
- Student Tuition and Fee Increases & Return to Student Aid
- Other UC Actions:
  - UC Debt Restructuring
  - UCOP Restructuring
  - Senior Management salary freeze, suspension of Staff merits, etc.
  - Strategic Sourcing, Energy Savings, etc.
University of California
2011/12 State Budget Gap Since 2007/08
$1.7 Billion

$1,500
$1,250
$1,000
$750
$500
$250
$0

Dollars in millions

- 2011-12 Net State General Fund Reduction, $883.4M
- Early Fee Increases, $540.9M
- Earlier Budget Cuts, $237.1M
- 2011-12 Fee Increases, $265.8M
- 2008-09 through 2010-11 Mandatory Costs, $586.3M
- Additional 2012-13 Mandatory Costs, $270.2M
- 2011-12 Shortfall, $696.1M

Source: 2012/13 UC Budget for Current Operations
## University of California
### 2012/13 Regents’ Proposed Increase in Expenditures

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Enrollment Growth and Instructional Programs</td>
<td>$ 36.6 M</td>
</tr>
<tr>
<td>Compensation</td>
<td>$ 150.4 M</td>
</tr>
<tr>
<td>Instructional Equipment, Library Materials and Other Non-salary Items</td>
<td>$ 21.8 M</td>
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<tr>
<td>Deferred Maintenance</td>
<td>$ 25.0 M</td>
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<td>Post-employment Benefits</td>
<td>$ 92.8 M</td>
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<tr>
<td>Savings, Alternative Revenues, and Restorations</td>
<td>$ 85.0 M</td>
</tr>
<tr>
<td>- Efficiencies and Other Savings</td>
<td>$(100.0) M</td>
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<tr>
<td>- Alternative Revenue Sources</td>
<td>$(125.0) M</td>
</tr>
<tr>
<td>- Reinvestment in Excellence</td>
<td>$ 310.0 M</td>
</tr>
<tr>
<td><strong>Total Increase in Expenditures</strong></td>
<td><strong>$ 411.6 M</strong></td>
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</tbody>
</table>

**Percentage Increase**

8.0%
UC Budget Process Timeline

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<thead>
<tr>
<th>Year</th>
<th>January</th>
<th>February</th>
<th>March</th>
<th>April</th>
<th>May</th>
<th>June</th>
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<th>September</th>
<th>October</th>
<th>November</th>
<th>December</th>
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<tbody>
<tr>
<td>2010</td>
<td></td>
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<td>Consultation/Visits to Campuses</td>
<td>Submittal of Regents Budget Tables by Campuses to OP</td>
<td>Regents Budget Submittal &amp; Approval</td>
<td>State Department of Finance Review</td>
<td></td>
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<td>2011</td>
<td>Governor's Budget</td>
<td>Legislative Hearing UC Preliminary Allocations</td>
<td>Legislature Presents, Governor Blue Lines &amp; Signs Budget</td>
<td>New 2011/12 Budget Act</td>
<td>Planning in Progress for Fiscal 2012/2013</td>
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<td></td>
<td>Legislative Analyst Review / Re</td>
<td>UCSD Campus Budget Process Typically March - August</td>
<td>Implement Campus Allocations</td>
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UCSD Campus Operating Budget

Revenues & Expenditures
Budget Process
Campus Allocations
Planning
UCSD Financial Performance: Selected Revenues
2001/02 - 2010/11
($ Millions)

Data Source: UCSD Detailed Financial Schedules
2010/11 UCSD Current Funds Expenditures

($ Millions)

Total = $2.73 Billion

UCSD Medical Center
$793
29%

Research
$700
25%

Instruction
$567
21%

Academic Support
$236
9%

Auxiliary Enterprises
$112
4%

Institutional Support
$86
3%

Student Financial Aid
$77
3%

Student Services
$75
3%

Oper & Maint of Plant
$63
2%

Public Service
$21
1%

Data Source: UCSD Detailed Financial Schedules
UCSD Financial Performance: Selected Expenditures
2001/02 - 2010/11
($ Millions)

Expenditures (9-YR Growth)

- Medical Center (101%)
- Research (72%)
- Instruction (96%)
- Academic Support (81%)
- Auxiliaries Enterprises (75%)
- Institutional Support (32%)
- Oper & Maint of Plant (40%)
- Student Services (98%)

Data Source: UCSD Detailed Financial Schedules
UCSD Budget Process
Key Campuswide Meetings & Committees

- **Meetings**
  - Chancellor’s Council of Vice Chancellor’s (COVC)
  - Senate-Administrative Council

- **Committees**
  - Campus Budget Committee
  - Capital Outlay and Space Advisory Committee
  - Academic Program Review Committee
  - Student Services Fee Committee
UCSD Budget Process
Campus Budget Committee

- Chancellor
- Eight Vice Chancellors, including Executive Vice Chancellor
- Five members of the Academic Senate
- One Staff member
- One Graduate Student
- One Undergraduate Student
UCSD Budget Process
Campus Budget Committee

- Advises the Chancellor on the annual allocation of ‘core funds’
- Allocations are made at the Vice Chancellor Unit level
- Budget review process focuses on campus programs that have a significant impact on campus operations
- Special program initiatives and priority requests may be put forward for funding consideration
- Regular consultation with Financial Officers, Campus Leadership and ad hoc groups
- Process review, every 5-7 years or as needed
UCSD Budget Process
Campus Budget Office (CBO) Responsibilities

Forecasting
Reporting
Optimization
Monitoring
Allocation

ANNUAL BUDGET PROCESS
UCSD Budget Process
“Sources”

- **General Funds**
  - State General Educational Appropriation
  - UC General Funds (*Federal/State ICR contributions, App fee, IP, STIP*)

- **Tuition and Fee Funds**
  - Educational Tuition Funds
  - Student Services Fee Funds (*formerly “Registration Fee Funds”*)
  - Non-resident Supplemental Tuition Funds
  - Professional Degree Supplemental Tuition Funds

- **Overhead – Research Indirect Cost Recovery**
  - Off-the-Top Funds
  - Opportunity Funds
  - Educational Funds

- **Overhead – Auxiliary & other Self-Supporting Activity**
  - Administrative overhead Funds
  - Differential Income overhead Funds
UCSD Budget Process
“Uses”

- Instruction Enterprise
- Research Support
- Compensation Program
- Institutional Support
- Operation & Maintenance of Facilities
- Other Priorities
UCSD Budget Process
Incentives and Transparency

- Incentives are in place and flow instructional funds to VCs with enrollment; and flow research support funds to VCs based on research growth and primary cost drivers (i.e., facilities, energy)
- Available sources of core funds are in annual allocations package along with proposed use; using approved allocation methodologies
- Options for budget reductions and funding new initiatives are vetted
- In current budgetary climate: declining state support, funding streams initiative, maturing campus – See opportunities to Improve
UCSD Budget Process
Opportunities to Improve Incentives and Transparency

- Increase transparency by distinguishing between state and student tuition support
- Improve personnel cost incentives, accountability and transparency by decentralizing compensation funds
- Acknowledge need for simplification of allocations
- Allocation methodologies that use common and easily available data sources
- Increase opportunity for more deliberate strategic investments process - - source
- Others…
Campus Allocations
State General, UC General and Student Fee Funds

- Enrollment Growth (Workload)
- Compensation Increase Funds
- General Price Increase – if available
- Operation and Maintenance of Plant (O&MP)
- Other
Campus Allocations
Enrollment Growth

Fund Sources:
- State General Funds & Related Student Tuition and Fee Income

Fund Uses:
- Additional faculty, and teaching assistants
- Instructional and administrative staff
- General instructional and institutional support, libraries and student services
I. State General Funds (1)

II. Student Tuition Income (2)
   (Educational Fee)

III. Student Services Fee Income (Registration Fee)

Sources of Funding

Distribution of Funding

Campus Reserves: 15%

Instruction and Institutional Support: 85%

- Instruction: 70%
  (General Campus & Libraries)

- Institutional Support: 30%
  - First Priority – Student Affairs (3)
  - Remaining funds are distributed to VC units impacted by enrollment based on share of Core Permanent Budget, excluding Student Affairs

(1) State General Fund allocation provided via the per-student Marginal Cost of Instruction funding formula. No State General Fund revenue for enrollment growth was provided in 2011/12
(2) Student Tuition income is net of student financial aid.
(3) Student Affairs is guaranteed an amount of General Funds necessary to maintain 100% of the per-student funding level provided to the unit in the prior three years, inclusive of Student Services Fee (Registration Fee) Income.
Sources of Funding

I. Nonresident Supplemental Tuition (1)

II. Student Tuition Income (Educational Fee)

III. Student Services Fee Income (Registration Fee) (2)

Distribution of Funding

Priority Funding

1. VCAA – 68% (3) of Nonresident Fee and Nonresident Tuition (General Campus)

2. VCSA – Costs to market/recruit and retain NR students per VCSA's request

3. O&MP – 11.5% of average MCI at $10k per student ($1,150/student)

4. Mandatory Cost Increases (Iblock) – 5% of Nonresident Supplemental Tuition

Remaining Income

Distributed to VC’s based on last 3 year average from standard EWAM, not including VCAA

(1) Nonresident Supplemental Tuition are net of AB540 exemptions and net of graduate students advanced to candidacy
(2) Student Tuition income and Student Services Fee Income are net of student financial aid and net of CalVet waivers
(3) VCAA allocation is slightly diluted to 66.5% when Student Services Fee Income is included in the total sources of funding
Primary sources of funding are State, UC general, and Student Tuition and Fee funds.

Primary uses are for personnel compensation costs on General Funds. Costs generally include faculty merit and general salary adjustments, represented and non-represented salary increases; cost of health & welfare, retirement contributions and other general employee benefit costs.

As State funds have declined, a growing portion of this cost is covered by UC general and Tuition funds.
Campus Allocations
General Price Increase

- Funds are provided to help offset the impact of inflation on non-salary budgets
- UCSD allocates these funds based on units’ proportional share of total General and Student Fee Funds
- 2007/08-2011/12 general price increase redirected to compensation increases which were underfunded
Campus Allocations
Operation and Maintenance of Plant (OMP)

**Funds support:**
- Plant Administration
- Building Maintenance
- Janitorial Services
- Purchased Utilities
- Utility Operations
- Refuse Disposal
Resourcing Research Support - Indirect Cost Recovery
Facilities & Administration (F&A) Costs

Sources

- Contract & Grant funds provide for both direct and indirect costs. Sources include Federal, Private & Local (State & Clinical Trials).
- The indirect cost recovery is a negotiated percentage (54.4% rate) charged to research sponsored. Its based on actual historical expenses in two broad categories:
  - Facilities
    - Building Depreciation – 5%
    - Building Interest – 4.1%
    - Equipment Depreciation – 2.7%
    - Operation and Maintenance of Plant – 14.1%
    - Library – 2.6%
  - Administration
    - General – 5.5%
    - Departmental – 16.2%
    - Sponsored Projects – 4%
    - Student Services – .3%
Campus Allocations

ICR: Flow of Federal F&A Cost Recovery

Federal Overhead Cost recovery

Garamendi Allocation:

- Up to 100% of the Federal Recovery associated with a Garamendi Facility (up to the annual amount of operating costs and debt service) goes directly back to the campus.

Balance after Garamendi allocation:

- 80.1% Balance
  - 6% plus adjustment to OP
  - Remainder

- 19.9% Off-the-Top Fund

- 45% Opportunity Fund
  - 6% to OP
  - 94% to campus

- UC General Fund 55%
  - 6% plus adjustment to OP
  - Remainder

UCSD

OP

UCSD

OP

UCSD
Campus Allocations
ICR: Federal Off-the-Top, Opportunity, & Net Private/Local Recovery Funds Allocation Model

94% of funds generated by campus

UC Share of Federal Recovery Funds

Net Private & Local Recovery Funds

UCSD

Off-the-Top, Opportunity Funds, UC General Funds & Private/Local Recovery

Academic Share: 60%

Library: 5.3% of Academic Share

Academic Senate: 3% of Academic Share

Academic Units: Based on their generation of actual recovery

Administrative Share: 40%

Administrative Units: Based on their relative share of support for contracts/grants

Campus Reserve and Chancellor Orgs.

Campus ICR Funding Agreements
- Campus Garamendi
- Lease Arrangements
- SIO Ship-rate
- Energy
Recent Campus Priorities have included:

- Academic and Research Programs
  - Rady School of Management
  - Skaggs School of Pharmacy and Pharmaceutical Sciences
  - Scripps Institution of Oceanography
  - Graduate Student Support

- Energy
- Deferred Maintenance
- Information Systems
- Early Childhood Education Center
Campus Allocations
Priority: Energy/Utility Shortfalls

- Energy deficits have been in excess of $46 million in last 9 years for State-supported facilities.
  - FY 2007/08 shortfall was $7.3 million.
  - FY2008/09 deficit was $4.5 million.
- Without continued campus investments in efficiency and conservation projects deficit would be higher.
- Beginning 2009/10 ICR funds are used from the ICR model to support needs (and currently funds the entire deficit).
Campus Allocations
Priority: Deferred Maintenance (DM)

- Backlog of major repair projects that results from both inadequate OMP funding and lack of long-term funding for a systematic facilities renewal program
- No state funding since 2001/02
- Overall DM backlog is over $300 million
- Campus established a $3 million budget via VC assessments in 2007/08
- Campus provides one-time funding of $5 million in 2010/11, $4.3 million in 2011/12
Campus Allocations

Priority: Information System Upgrades

- Primary services: Integrated Student Information System, Degree Audit, Integrated Financial Information System, Payroll-Personnel System, StudentLink, FinancialLink, TravelLink, EmployeeLink, and BLINK

- Primary cost drivers: enrollment growth, increasing usage, enhancements and software costs

- The new systems have substantially reduced costs and saved time in many campus departments

- A funding plan was presented and approved by the Budget Committee

- Over $1 million provided in Vice Chancellor funds annually
Campus Allocation

Priority: Early Childhood Education Center (ECEC)

- Campus growth in students, faculty and staff has resulted in day care needs beyond current capacity
- Program increased capacity in 2008/09 and again in 2009/10
- ECEC runs near capacity and maintains a large waiting list
  - Current VC subsidy for ECEC operations is $760,000
  - Campus is studying options to reduce subsidy
Revenue & Cost Pressures

- State Funding Reductions
- Shortfalls Related to Unfunded Enrollments
- Decrease in STIP Investments
- Declining Endowment Values
- Slowing Growth in Federal and State Research Funding
- Unfunded Mandatory Costs for Health Benefits
- Collective Bargaining
- Restart UCRP Contributions
- Faculty Recruitment/ Retention
- Escalating Costs from Utilities and Deferred Maintenance
- Aging Campus Infrastructure
- Graduate Student Support
# State Budget Impact
## UC San Diego

## State Budget's Multi-Year Cut and Underfunding Impact to UCSD ($ Millions)

<table>
<thead>
<tr>
<th>Year</th>
<th>2008/09</th>
<th>2009/10</th>
<th>2010/11</th>
<th>2011/12 -est.</th>
<th>Total</th>
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<td>1-time</td>
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<th>2009/10</th>
<th>2010/11</th>
<th>2011/12 -est.</th>
<th>Total</th>
</tr>
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<tr>
<td>State Budget Reductions&lt;sup&gt;1,2&lt;/sup&gt;</td>
<td>$ -</td>
<td>$ 20.0</td>
<td>$ 20.0</td>
<td>$ 71.4</td>
<td>$ 111.4</td>
</tr>
<tr>
<td>Mandatory Cost Increases&lt;sup&gt;3&lt;/sup&gt;</td>
<td>$ 12.1</td>
<td>$ 14.4</td>
<td>$ 24.1</td>
<td>$ 27.6</td>
<td>$ 78.2</td>
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<tr>
<td>Total State Funding Shortfall</td>
<td>$ 12.1</td>
<td>$ 34.4</td>
<td>$ 44.1</td>
<td>$ 99.0</td>
<td>$ 189.6</td>
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<tr>
<td>Fee Increase Income&lt;sup&gt;4&lt;/sup&gt;</td>
<td>$ (7.7)</td>
<td>$ (13.5)</td>
<td>$ (21.0)</td>
<td>$ (43.7)</td>
<td>$ (85.9)</td>
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<tr>
<td>Net State Funding Gap</td>
<td>$ 4.4</td>
<td>$ 20.9</td>
<td>$ 23.1</td>
<td>$ 55.3</td>
<td>$ 103.7</td>
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</table>

1. UCSD share of State budget cuts directed to UC, per annual State Budget Act.
2. In 2007/08, UCSD's State Education Appropriation was $301M, eroding 36.7% by 2011/12.
3. State's share of mandatory costs that were not funded (including health benefits, faculty merits, bargaining unit negotiations, UCRP; does not include state share of over-enrollment, utility inflation costs).
4. Student Fee Income used to address annual State Funding Gap, including income in 2011/12 from the 9.6% fee increase used to fully offset UCSD's share of the additional $150M state cut.
State Budget Impact
UCSD Budget Response

- **2008/09:** One-time $12 Million mid-year reduction on VC Unit base budgets.

- **2009/10:** Campus maintained multi-year approach and responded with a multi-pronged plan:
  - A permanent $20 Million base budget reduction on VC budgets
  - Approximately $25 Million in one-time salary savings resulting from Regents approved furlough plan
  - One-time internal financing of approximately $43 Million

- **2010/11:** Campus addressed remaining $20 Million base budget reduction on VC budgets

- **2011/12:** Campus addressed $71.4 Million base reduction:
  - $27.5 Million base budget reduction in VC budgets
  - $25 Million addressed with available resources
  - $18.9 Million offset with student fee increases
UCSD Budget Process
General Guiding Principles

The following general principles guide and serve as the foundation for UCSD’s budget process and planning framework:

- Priority is given to academic programs, with adequate support to administrative functions to effectively manage the enterprise
- Maximum funding authority is delegated to the Vice Chancellors along with the responsibility to follow all applicable policies
- Allocation methodologies should be clear, logical and consistent from year-to-year to provide some level of stability and facilitate VC planning
- The budget process should be more transparent and align incentives and accountability
- Allocation by consensus, with the Chancellor making final decisions
Every Area of Campus Faced with Difficult Decisions:

- Cut administrative base budgets
- Reduced vacant staff provisions
- Indefinite postponement of faculty recruitments - equivalent to 48 state-funded ladder-rank faculty FTE
- Suspended many academic enrichment programs supplementing instruction
- Consolidating several Health Sciences’ units: Medical Group Financial Reporting with Controller’s unit, Communications with Marketing units, Planning with Capital Planning and Space Management units
Impact of State Budget Reductions
2008/09 – 2011/12 (projected)

- Consolidate Programs – Saving $15M perm, $14.6M one-time
  - VCER: Restructured
  - VCHS: Medical Group & HS Controller’s Office, Communications & Marketing
  - Numerous IT functions:
    • VCEBA, within ACT, BFS and Old-VCER
    • VCAA: Academic Computing & Media Services, IT Services at JSOE

- Eliminate Programs – Saving $2.4M perm
  - VCAA: Enrichment Programs, Summer Session Enrollment Bonus
  - VCEBA: Central receiving/materials distribution unit, Blink/TritonLink Portal Services Team, Annual Events (Sharecase, Health & Wellness Expo)

- Personnel Actions – Saving $35.1M perm, $17.9M one-time ($42M w/ furloughs)
  - Layoffs: 562 staff (est)
  - Indefinite Reduction in Time: 370 (est)
  - Vacant FTE eliminated: 248 staff (est)
Joint Senate – Administration Task Force on Budget Recommendations

- Support the I/R Missions
- Adjust Local Use of Student Fees
- Focus Resources on Peaks of Strength
- Establish Grounds for Criteria and Process
- Apply Principles of Economy Across All Areas
- Align Campus Budget Processes to Support the Academic Mission
- Adopt Non-Incremental Budget Processes
- Increase Budget Transparency of all VC Areas
- Support Key Infrastructure Initiatives
Joint Senate – Administration Task Force on Budget (Cont’d)
- Aggressively Enhance New Revenue Streams
- Engage with Alumni and Increase Philanthropy
- Increase Nonresident Enrollment
- Increase Graduate Enrollment and Maintain Graduate Fee Level
- Support Non-Traditional Education Programs
- Maximize ICR Return to UCSD
- Incentivize the Generation of new ICR
- Streamline Service Agreement Processes
- Promote Technology Transfer
- Restructure Faculty Compensation Plan
UCSD Campus Collaborations

Tiger Teams – 2008/09

- **Campus IT-Services:**
  - Identified opportunities for consolidating & restructuring IT services

- **Auxiliaries and Self-Supporting Enterprise:**
  - Evaluated activities to ensure they contribute proportionately to the cost of core administrative infrastructure

- **Non-resident Enrollment:**
  - Assessed options for increasing enrollment over the short and longer term
UCSD Campus Collaborations

Tiger Teams – 2011/12

- **Campus IT-Services and Initiatives:**
  - Identify opportunities for consolidating & restructuring IT services

- **Enrollment Planning Committee:**
  - Evaluates strategies that will best achieve recommended enrollment targets; advise on support programs what will promote retention and student satisfaction; and analyze any related budgetary implications.

- **Strategic International Outreach Workgroup**
  - Seeks to expand international student enrollment, alumni outreach, and philanthropy through effective recruitment and retention programs, faculty engagement, alumni engagement and private support fund-raising efforts.
UCSD Campus Collaborations

Tiger Teams – 2011/12 (continued)

- Budget Review Workgroup (BRWG)
  - Review current Budget Process and allocation policies, with goal of:
    - Enhancing budget transparency and
    - Better aligning incentives and accountability
  - Review and recommend alternate allocation model, specifically for major funding components:
    - Indirect Cost Recovery – Research and ASSA
    - Enrollment Funds – Student Instruction workload
    - Compensation Program
  - Assess and Implement Funding Streams Initiative, including:
    - Assess impact, and recommend options for adjustments to budgets and allocations
    - Develop and recommend options for an equitable distribution of annual OP assessment across UCSD’s broad funds base
Funding Streams Overview

- **Objectives:**
  - UCOP’s annual budget to be more transparent.
  - Campuses retain all revenues generated on campus

- **UCOP will be funded with a systemwide assessment**
  - Based on campus prior years’ “total expenses” at a rate of ~ 1.60%
  - Supports a $277.7 million budget for UC “central operations” defined as:
    - OP Administration / OP Programs
    - MRUs / ANR / Systemwide Initiatives and Ongoing Commitments (BCR)
    - Excludes recharged/assessment OP activities (i.e., Benefits Administration, Asset Management Information Resources & Communication).
  - Rate will be reviewed every few years.
Next Steps

- Continue Promoting Financial Health
  - Increase, Diversify & Optimize Resources
  - Manage and Account for Costs
  - Followup on JSATF - Budget Recommendations
  - All Campus, Multi-year Approach

- Continue Campus Collaborations
  - Budget Committee
  - Academic Senate
  - Financial Officers
  - Tiger Teams
  - Community: Faculty, Students, Staff

- Monitor State and UC Budgets
Capital Budget Planning
Capital Planning Mission

- Plays a key role in the development of capital projects for UCSD including facility construction and renovation, and utility infrastructure.
- Coordinates and facilitates the capital process on the campus
- Serves as the main conduit for communications with the Office of the President for initial Regental and Presidential project approval
- Is responsible for space program development and justification, along with funding analysis.

Key Contacts:
Cristiana Winter, Christine Hurley
(858) 534-0503
Capital Planning Website
http://capital.ucsd.edu/

Welcome!

About Capital Planning
- Mission and Staff Contacts
- Organization Chart

Capital Program and Data
- Quarterly Capital Status Report: PDF | Excel
- Key Project Timelines
- State Capital Improvement Program 2005-2010
- Non-State Capital Improvement Program 2004-2009
- Capital Improvements Campus Map

Policies and Procedures
- Overview of the UCSD Capital Process
- Project Approval Thresholds For Non-State Projects
- Facility Grant Proposals

Renovations and Alterations
- Fill-in PDF R&A form and instructions
  Fill in online and print, or save a copy of the form to your computer. Please remember to use the "Clear Form" button at the top of the form to clear your input after use.

FacilitiesLink
- FacilitiesLink Space Inventory

AT UCSD
- UCSD Home
- Academic Resources
- Administrative Resources
- Campus Directory
- Resource Management & Planning
- Vacation E-mail Message

University of California Links
- Berkeley
- Davis
Capital Improvements Campus Map

Prepared By Physical Planning. October 9, 2009.
Closing Comments
Backup
Campus Allocations
Distribution of Enrollment Growth Funds

State General Funds based on 18.7:1 student: faculty ratio

UCSD + Tuition Income + Student Services Fee Income = Funds Available for Allocation

15% Off-the-Top to Campus Reserve

Remaining State General Funds and Educational Fee Income

Remaining Registration Fee Income

30% State General Funds & Tuition Income:
- a) Student Affairs (1)
- b) Remaining fund to Campus units impacted by enrollment growth

70% of State General Funds & Tuition are allocated to Academic Affairs (inclusive of the Libraries)

100% of Registration Fee Income is allocated to Student Affairs

(1) SA is given priority as it is directly impacted by student growth. In addition to receiving 100% of the Reg. Fee Income, General Funds and Ed. Fee Income are also provided to SA based on the prior-three-year average per-student funding.
Campus Allocations
Priority: Student Wellness

- A variety of issues face the campus ranging from improving access to student Mental Health system to better accommodating students with disabilities

- 2007/08 budget included:
  - $731k for student services program cost increases
  - $555k for enhancing mental health services

- January 2008 students approved a fee to pay for scholarships and other enhancements to the Athletics budget

- 2008/09 budget included $1M for student mental health.